

## Directorate Level Planning 2011-12

**Directorate:** Borough Treasurer (DTRE)

### 1.1 Director's Overview

The Borough Treasurer & Head of Assets Services consist of Asset Management, Finance, ICT, Procurement and Shared Services. The Borough Treasurer & Head of Assets Team, as part of the Performance & Capacity corporate enabling function, will contribute significantly to the leadership and direction of Cheshire East Council. The core focus of the Team is on the professional delivery of the Council's corporate operations to ensure stability, reliability and security. The Team will also provide professional challenge to promote change and innovation within a framework that gives recognition to acceptable risk. Each of the Services delivered by the Team will strive for excellence with our partners and in doing so challenge traditional boundaries. In enabling the front line services to deliver and transform the Team will provide clarity to the financial, asset and resource constraints that Cheshire East Council will face over the next three years and beyond. Ultimately the aim is to ensure a sustainable future for Cheshire East Council that enables it to continue to provide Value for Money services to its residents, communities and businesses.

### 1.2 Directorate Objectives (NB: Maximum of six)

Directorate Objective Reference	Directorate Objective Description	Link to Corporate Objective
DTRE001	Borough Treasurer & Head of Assets Services will be an enabler for the Council's front line services and will contribute significantly to the challenge of service delivery in the pursuit of excellence. In this pursuit of	CP-05 Being an excellent Council and working with others - to deliver for Cheshire East
DTRE002	ICT will be developed as a leading enabler of the transformation of the Council's services and further cost-savings by sourcing ICT services through the most cost effective and reliable channels. Benefits from existing	CP-05 Being an excellent Council and working with others - to deliver for Cheshire East
DTRE003	Through the effective and efficient utilisation of capital and property resources, the Asset Management Service will optimise the use of land and property assets to support the delivery of front line services, the	CP-05 Being an excellent Council and working with others - to deliver for Cheshire East
DTRE004	Listening, learning and using new ideas to improve Financial Services for Cheshire East.	CP-05 Being an excellent Council and working with others - to deliver for Cheshire East
DTRE005	Procurement will be developed as an enabler of efficient and effective procurement process that will challenge procurement activity and facilitate the delivery of service and cross cutting savings for the Council through the	CP-05 Being an excellent Council and working with others - to deliver for Cheshire East
DTRE006	Develop and improve shared arrangements for service delivery across the Council whilst exploring further opportunities for sharing with other organisations to optimise efficiency and effectiveness in public services e.g. through collaboration, trading, outsourcing etc.	CP-05 Being an excellent Council and working with others - to deliver for Cheshire East

## Service Planning 2011-12

### Service: Assets (SAST)

#### 2.1 Service Overview

The Asset Management Service provides expert and impartial advice and support to enable the Council to manage, develop and improve its property portfolio to the best advantage of the Cheshire East community. Property assets represent the Council's largest physical resource in financial terms and are needed to support all service activities. Corporate asset management is an integral element of high quality service planning and delivery. Property assets are expensive to procure, manage and maintain and are also inflexible in responding quickly to changing service needs, so it is important that its management is at the heart of the Council's corporate planning process. During Financial Year 2011/12 the Asset Management Service will be developing and delivering the Corporate Landlord Project to ensure maximum use and efficiency of the Council's property portfolio to support and facilitate modern and changing ways of working to secure a long term positive contribution to successful and economical service delivery. In 2011/2012 the Service has a net budget of £9.894m and an Income and Fees Target of £5.702m. Mitigating the impact of rising energy cost is a major issue for the service with total energy expenditure across the Council like

- To enable the Council to utilise its assets to deliver better, more efficient services to our communities.
- To unlock the value of our assets, seek efficiencies through joint arrangements with our public sector partners and maximise private sector investment.
- To support the delivery of the Councils Corporate Plan.

The 'Corporate Landlord' model will deliver more effective programme management of our land and property portfolio, and will lead to the delivery of enhanced efficiency savings whilst

#### 2.2 Service Objectives (NB: Maximum of 10)

Service Objective Reference	Service Objective Description	Link to Directorate Objective
SAST001	Develop and deliver the Council's Corporate Landlord project.	DTRE003
SAST002	Manage and maintain the Council's definitive single Property Database.	DTRE003
SAST003	Maintain business continuity during change process to ensure service delivery and achievement of corporate targets.	DTRE003
SAST004	Deliver against budget proposals for 2011-12 as part of the headline delivery plan (£31.3m).	DTRE003
SAST005	Achieve a within budget outturn position for 2011-12	DTRE003